Paving the Way for Practice Success Under Value-Based Payments

Judith Steinberg
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Paving the Way for Practice Success Under Value-based Payments: Implementing the Southern New England Practice Transformation Network

**RESEARCH OBJECTIVES**

- The Centers for Medicare & Medicaid Services (CMS) launched the Transforming Clinical Practice Initiative (TCPI) in September 2015 to engage 144,000 clinicians nationwide to support implementation of person-centered, high-quality, efficient, and coordinated care, resulting in clinicians being successful in value-based payment contracting.

- The Southern New England Practice Transformation Network (PTN), funded under the TCPI serves Massachusetts (MA) and Connecticut (CT) primary and specialty clinicians to achieve this, providing site-quality improvement advisors for technical assistance, shared learning, and strategic partnerships, access to subject matter experts, and change management support in optimizing performance on quality and efficiency measures.

**STUDY DESIGN**

A descriptive analysis of the Southern New England PTN’s implementation strategy and participating clinicians

**POPULATION STUDIED**

Clinicians and their practice enrolled in the Southern New England PTN

**TCPI MODEL AIMS**

1. Transform Practice
   - in practice transformation
2. High Performance
   - Implement new models of care that are evidence based and supported by financial incentives
3. Scale
   - Build on evidence-based effective solutions utilized by other services for value-creating benefit
4. Select a Network
   - MA & CT Medicaid, MA & CT Medicare, MA & CT Medicaid/CHIP beneficiaries
5. Target
   - S1 – $1M in savings for the provider network to address the expected DVP & EBP expenses
6. Water-Based
   - More clinicians, more payments, more engagement, more success in achieving the program goal in the model value

**CMS TCPI FUNDS**

- 20 Practice Transformation Networks (PTNs)
  - State and regional hubs for Technical Assistance, shared learning, and practice transformation
- 10 Support and Alignment Networks (SANs)
  - National Associations that support recruitment of physicians in PTNs
  - Spread and institutional PTN trainings
- Other additional benefits to member-participants (AMA, ACA, AFTRA,AMA)

**DISCLOSURES AND ACKNOWLEDGMENTS**

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**VISION**

Create a community of learning utilizing cross-functional teams to share best practices, align efforts and resources

Innovate and add the need to bring back the joy in practicing medicine

Foster consistent quality improvement for patients, families and providers

Create cost savings through efficiencies of scale to prepare for alternative payment models

Facilitate data-driven improvements in clinical care, patient experience and operational efficiency

Improve communication and coordination in the healthcare neighborhood

**PARTNERS AND COLLABORATORS**

University of Massachusetts Medical School

Sneaker Medical School

CTQI Partners

SNE-PTN Clinicians will:

- Achieve financial success
- Practice transformation
- Improve health outcomes
- Reduce Utilization
- Improve coordination
- Strengthen relationships

VALUE PROPOSITION

- National faculty and shared learning
- Website as a communication hub
- Data aggregation and reporting
- Likely a national resource

TRANSFORMATION STRATEGY

**SOUTHERN NEW ENGLAND PTN IMPLEMENTATION STRATEGY OVERVIEW**

- **Clinical Partners**
  - Practice Transformation Network Lead
  - Practice Assessment Tool
  - Practice Improvement Plan
- **Innovation Partners**
  - SIM (Innovation Model)
  - Qualidigm
  - Practice Improvement Plan
  - SIM (Innovation Model)
- **IT Partners**
  - Clinical ‘Improve’ QI Advisors
  - CTQI Partners
- **Stakeholders & Collaborators**
  - CTQI Partners
  - QI Advisors Assigned

**PERFORMANCE MEASURES**

- Diabetes: HbA1c<9% BP <140/90mmHg
- Heart Failure: Advanced care plan
- Readmission rate: Heart Failure: Diabetes: HbA1c>9%; BP <140/90mmHg
- Use of high-risk medications in the elderly
- Fall risk screening
- Depression screening
- Hospital-wide all-cause unplanned readmission measure
- Prevention quality indicator composite

**TRANSFORMATION SUPPORT**

- Practice Improvement Plan
- SIM (Innovation Model)
- Qualidigm
- Practice Improvement Plan
- SIM (Innovation Model)

**SOUTHERN NEW ENGLAND PTN IMPLEMENTATION STRATEGY**

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