Paving the Way for Practice Success Under Value-Based Payments

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Paving the Way for Practice Success Under Value-based Payments: Implementing the Southern New England Practice Transformation Network

**SOUTHERN NEW ENGLAND PRACTICE TRANSFORMATION NETWORK OVERVIEW**

**PARTNERS AND COLLABORATORS**

- University of Massachusetts Medical School
- University of Connecticut School of Medicine
- Baycare Health Partners
- UConn Health Center
- MaineHealth
- Community Health Centers
- Health Care Professional Resources – Free Technical Assistance
- Qualis Health
- SIM
- CT AHEC
- SMC Partners
- Connecticut Institute for Health Policy
- MA & CT Medicaid, Public Health
- CMS TCPI FUNDS

**MEDICAL OBJECTIVES**

- Reduce Utilization of hospitalizations & over utilization of Medicare, Medicaid & CHIP

**VISION**

- Create a community of learning utilizing cross-functional teams to share best practices,align efforts and resources.
- Incentivize and address the need to bring back the joy in practicing medicine.
- Foster care quality improvement for patients, families and providers.
- Create cost savings through efficiencies of scale to prepare for alternative payment models.
- Implement data-driven improvement in clinical care, patient experience and operational efficiency.
- Improve communication and coordination in the healthcare neighborhood.

**STUDY DESIGN**

A descriptive analysis of the Southern New England PTN implementation strategy and participating clinicians.

**POPULATION STUDIED**

Clinicians and their practices enrolled in the Southern New England PTN.

**TCPI MODEL AIMS**

1. High Performance
2. Scale
3. Act on evidence
4.为契机
5. Scale
6. High Performance

**CMS TCPI FUNDS**

- 20 Practice Transformation Networks (PTNs)
- State and regional hubs for Technical Assistance, shared learning, practical resources for practice transformation
- Support and Alignment Networks (SANs)
- National Associations that support recruitment of clinicians in PTNs
- Spread and institutionalize use of funds to achieve goals

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**VALUE PROPOSITION**

- National faculty and shared learning
- Website as a communication hub
- Data aggregation and reporting
- Likely a national evaluator

**CREATING SYNERGIES, AVOIDING DUPLICATION**

- Creating a value proposition that combines goals and strategic deployment of funds to achieve goals
- Foster the alignment of Technical Assistance resources to complement, not duplicate
- Discussions on joint approaches to engaging payers around shared payment models
- Alignment of performance measures

**TRANSFORMATION STRATEGY**

- Use of high-risk medications in the elderly
- Full risk screening
- Depression screening
- Hospital-wide all-cause unplanned readmission measures
- Prevention quality indicator composite

**PERFORMANCE MEASURES**

**RESEARCH OBJECTIVES**

- The Centers for Medicare & Medicaid Services (CMS) launched the Transforming Clinical Practice Initiative (TCPI) in September 2015 to engage 143,000 clinicians nationwide to support implementation of 14 core measures, high-quality, efficient, and coordinated care, resulting in clinicians to be successful in value-based payment contracting.

- The Southern New England Practice Transformation Network (PTN), funded under the TCPI, serves Massachusetts (MA) and Connecticut (CT) primary and specialty clinicians to achieve this. Providing site-quality improvement advisors for technical assistance, shared learning, transforms and resource tools, access to subject matter experts, QI and changing management support in optimizing performance on quality and efficiency measures.

- Collaborating with clinical partners to recruit clinician practices and build strategic partnerships
- Transformation Support Intervention – serving as a champion for continuous improvement, culture change, and provider and family engagement
- Providing resources that can facilitate improved clinical practices
- Tracking and collecting quality measures and data for improved decision-making and resource allocation

**CHALLENGES AND OPPORTUNITIES**

- Most PTNs have achieved the desired savings
- Most PTNs have achieved the desired savings
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**LESSONS LEARNED**

The Southern New England PTN is a complex, large-scale care transformation effort that requires:

- A multi-faceted approach and alignment with state and national care reform efforts
- A focused attention to working collaboratively across multiple provider networks, independent practices and other stakeholders
- Articulation of the value proposition for clinicians that captures the “What's in it for me?”

**IMPLICATIONS FOR POLICY AND PRACTICE**

- Lessons learned will inform the further implementation of TCPI and other health care reform initiatives.

**REFERENCES**