

"But we made the easy cuts last year!"

Maintaining a Quality Journal Collection in Tough Budget Times

Introduction: After dealing with three major budget cuts in FY03, The Lamar Soutter Library faced additional reductions for FY04. After brainstorming, the Management Team realized that drastic journal and staffing cuts were on the horizon. Concerns for the collection and continued customer service called for creative solutions. This poster examines the measures taken to preserve a quality journals collection.

Barbara Combes Ingrassia, MLS, AHIP Associate Director for Technical Services Elaine R. Martin, MSLS, MA, AHIP **Director of Library Services** The Lamar Soutter Library **University of Massachusetts Medical School** **Results and Conclusions:** The results of this process were unexpected. The faculty had been involved in the process and understood the ramifications of massive journal cuts. As a group, the Faculty Council appealed to the School Administration – and the Administration gave the necessary funds to the Library to pay for the journals slated to be cut. Although a "happy ending" is not always possible, a carefully planned review process, utilizing as much hard data as possible, and keeping the users informed at each stage, can benefit the library as it seeks to provide quality resources in support of the school's mission.

2001

2002

Winter 2003

Spring 2003

Fall 2003

Sept: LSL starts to collect usage data for print journals by scanning barcodes.

Usage Data is Collected by Scanning Barcodes at the Time of Re-Shelving



March: LSL starts to collect usage data for electronic journals using Cold Fusion

Summer: LSL Management Team compiles data for making decisions about journal cuts for 2003.

Sept: Final decisions made on journal cuts for 2003; 113 titles cut with fewer than 5 uses.

Winter: LSL Management Team compiles data on titles with fewer than 50 uses.

Feb 12: LSL submits budget request for FY04: Working FY03 Budget plus an increase to cover inflation

Feb 13: LSL is asked to trim 10% from Approved FY03 Budget and submit new budget for FY04.

March 1: LSL is asked to trim the 10% from Working FY03 Budget and submit a 3rd budget for FY04.

June 5: Library Director Elaine Martin discusses possible journal cuts with Faculty Council and Academic Department Heads.

June 17: Martin discusses Journal Cancellation Project with UMMS Library Committee.

June 18: Martin sends e-mail and journal lists to Faculty asking for their input to cut \$100,000 (about 200 titles) from Journals Line by Sept. 1. (Journal Cancellation Project) Her message and the list of titles slated for cancellation are posted on the LSL web page under "What's New?"

Letter from Library Director

Elaine Martin to Faculty

Dear Lamar Soutter Library Patro

We need your help!

Elaine R. Martin Director of Library Service

Information Posted on LSL Website for **Journal Cancellation Project**

Summer: Faculty send comments to

July 7: Martin discusses Journal

curriculum-related Educational

Cancellation Project with

Policy Committee.

Associate Director for Technical Services.



Table 1: 371 Titles Used Less Than 50 Times

Table One: Total Project Usage (Low to High)			Table Two: Cost per Use for Fiscal Year 2003 (High to Low)						
TITLE	Cost FY 83	Project Total	TITM	Cost FY 00	FT 03 Plint Use	Cost Per Use	Neve		
Advances in biological psychiatry	98						_		
			1 Brain research. Gene expression patterns.	2853	. 0	2.853			
Advances in carbohydrate chemistry and biochemistry.	140			3620		1.632			
Brain research. Gone expression patterns.	2853	- 1	Pffbugers Archiv : European journal of						
Research and theory for nursing practice.	128	1	3 physiology.	3459	. 2	1.730			
Science & medicine	225	1	Journal of chromatography, B. Biomedical						
Annual review of nursing research.	53	2	4 sciences and applications.	4880		1.627			
Cold Spring Harbor symposia on quantitative biology:			5 FEMS microbiology ecology	6071	- 4	1.538			
[proceedings].	215	2	6 Archives of gerontology and genetics.	1437	- 1	1.487			
Ortical care clinics	228	2	7 Brain research, Brain research protocols.	2853	2	1.427			
Scandinavian journal of surgery : SJS : official organ for			it Journal of liquid chromatography	2750	2	1,275			
the Finnish Surgical Society and the Scandinavian			9 Utologia internationalis.	15304	12				
Surpicel Society.	221	2	13 Polytedron	6288	- 5	1,258			
Acta neurochirurgica: Supplementum.	0	3	11 Leukemia research.	2117	- 2	1.059	_		
Advances in pharmacology.	130	3	Journal of Normadical materials research						
Advances in protein chemistry.	124	3	12 Applied biomaterials	5245		1.049			

August 7: Martin updates Faculty Council.

Summer 2003

August 19: Martin calls special meeting of Library Committee.

August: Faculty Council appeals to UMMS Administration for funds to avoid drastic journal cuts.

Comments were received from 52+ Faculty about 106 Titles.

- "I appreciate this opportunity to comment on the journal titles that are scheduled for termination by the Library....
- "Title is one of the primary journals in the field, and key in education and research. It is a must keep!"
- "I strongly urge you not to eliminate Title. Some of our full-time faculty hold editorial positions on this iournal. It would be strange indeed for a University to cancel the subscription to a journal for which its own faculty play an editorial role.'
- "...I'd also like to ask that you consider adding Title."

Sept 1: Deadline for Faculty comments.

Sept 2: Martin thanks Administration for increased funds; only 40 titles to be cut.

Sept. 8: LSL informs journal vendors of titles to be cut.

Letter from Elaine Martin with GOOD NEWS

September 2, 2003

Print Subscriptions are Decreasing

due to Budget Cuts Print Journal Subscriptions 1580 2002 2003 1470

Each Title has One Barcode Per Decade





Use OBSERVER software for Endeavor ILS on a PDA with a built in laser barcode scanner.

See: http://paulasay.indstate.edu/observer



JOURNALS TARGETED FOR CAMCELLATION SUMMER 2003											
TITLE	TITLE	Est.Cost FYOP PAPER	Project	Enndon HI List	JELA.	UM NHC Hem had outvert	coline LSL source	Datister	ESSFONDERS Requesting Relection		
	Clinics in chest medicine.	1263	9				м				
	Clinics in genetric mediane.	\$245	7		×		м				
	Cinics in laboratory medicine. Cinics in sports medicine.	\$229 \$261	- 27		×		M			Abbreviation	Explanation of Data Collected for Each Title
,	Cold Spring Harbor symposis on quantitative biology: [proceedings] Concernments associative	\$236 \$435	2	-					Jacobson, McCollum, Pederson?	Est. cost	* 2004 Estimated Cooks based on 2003 codes = 10%. This mile of the investor one patiently that Code is builded price divided by under a filter in the filteral dynamics.
	Comprehensive Bergoy	\$213	25 16		×		SD		P. Appelbaum		Indicate remarks designs exercises
191	Correct of mediate	\$39	21							Ö	
297	Consultant	\$127	- 26							Francisco Villa	Core tifes in West, Numery, Alliest Houte. "Developing on Academic Medical Library Core Journal Collection" J JANA.
145	Contemporary longtern care.	\$88	27		-		E.			,MLX	
	Contemporary obigen.	\$109	20							18881	United that parent As (6.50) 2003, Uthyas Interest illnray has a current
	Contemporary surgery	\$137								Outland 1 St	Industryion Same constitutions are product, however.
	Ortical care dinics.	\$250	2				м		Soller, King	England Co.	
X4	Crtical care nurse.	\$72	30	×	-	×	F			r	ESSECT Option E. In successing the delayed E-17 in unifor
262	Ortical care runsing clinics of North America.	\$155	16						Bourbers (X)		MD Calcult - But and easy to brill by I cover of a particular promote
	Critical care nursing cartes or norsh America.	\$222	13		-				Bouter: (1)	0	DVE operations after biland
	Critical reviews in immunology.	\$623	17				-		Toute	13	ScienceScient (Ciercies) Concellation of only small N. of pages allowed
	Crysbiology.	\$500							IONE		Dischard Concellator of paper and allowed
117	Current problems in cancer.	\$105	42	_		×	SD?			К.	Open
X60	Current therapeutic research.	\$167	49				SD				
	Cute.	\$198	29	×	×						
6	Dermatologic clinics.	\$292	- 8				м		(0)		
8	Developmental psychology.	\$572	13				_		Davis, Orisso, Shore		
1	Dimensions of critical care nursing : DCCN.	\$164	12	×		X					